



ANNUAL  
**REPORT**  
2019 / 20



**MASH**  
TRUST

Working Together to  
Achieve Great Lives

He whiwhinga oranga tangata inā te mahi tahi





## Services We Provide >

### **Mental Health Recovery Service**

- ◆ Residential supported accommodation
- ◆ Community based support

### **Mental Health and Addictions Treatment**

- ◆ WRAP and the Monarch programmes

### **Disability Service**

- ◆ Residential supported accommodation
- ◆ Community based support
- ◆ Enabling Good Lives (EGL)

### **Rehabilitation Service**

- ◆ Community based support

## About Us

MASH Trust provides a diverse range of services to people / whānau and communities for support with mental health, intellectual and physical disabilities; alcohol and other drug addictions (including co-existing problems); as well as child / youth crisis respite care. We also provide the community-based LUCK Venue as a place of 'connection'.

MASH Trust operates throughout the lower North Island in Wellington, Kāpiti, Horowhenua, Manawatū and Hawkes Bay regions.



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### Social Services

- ◆ Community based support

Child / Youth Crisis Respite Service

LUCK Venue

Bluegum Road Vocational Service

Friendship Facilitation Service

Support in the Community Service

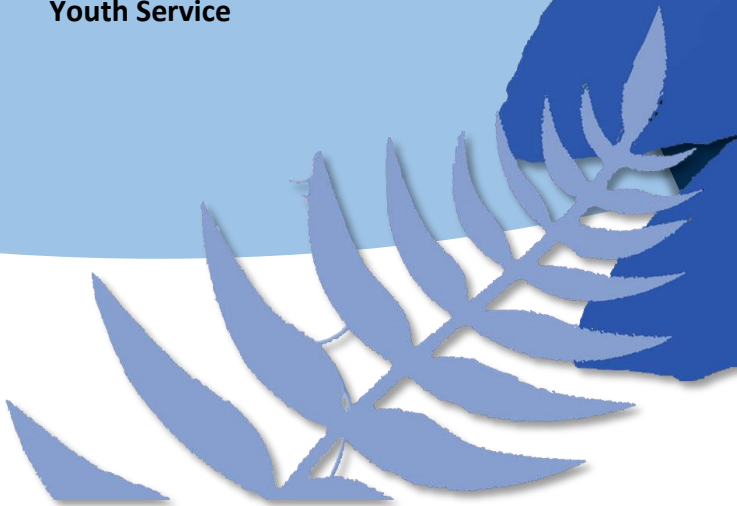
Recovery Service

Medication Service

Supported Living Service

Maternal Service

Youth Service

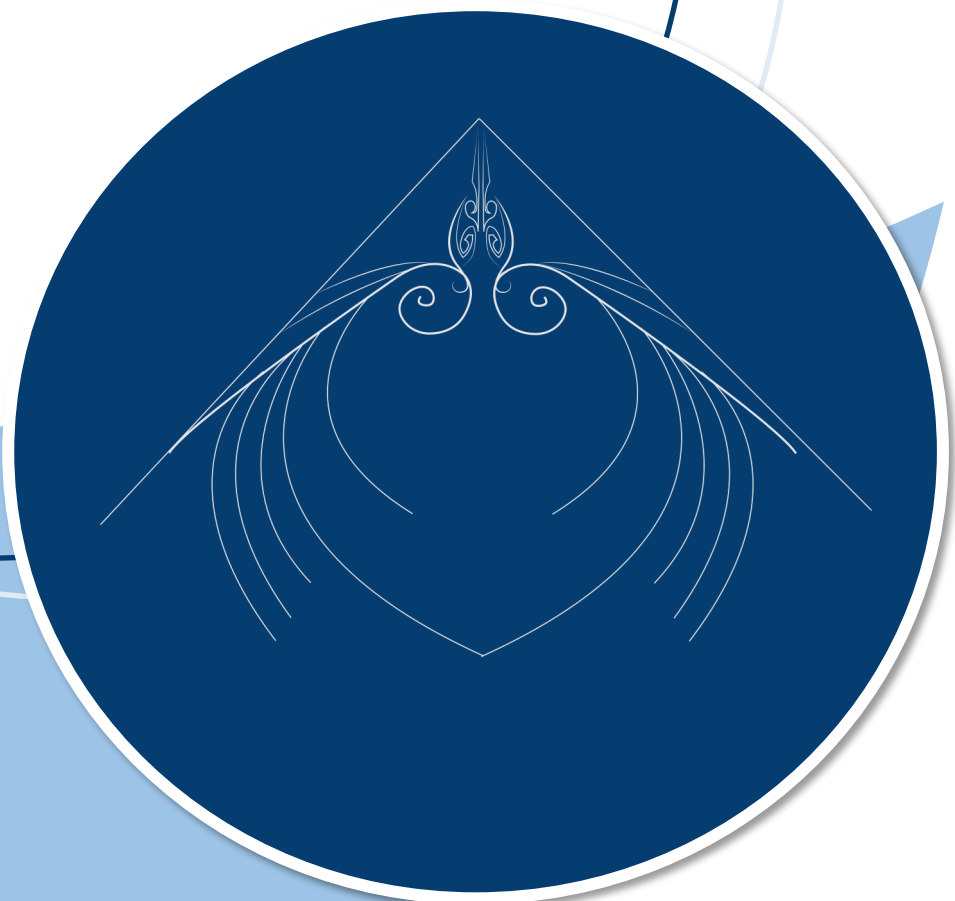






## Manu (Bird)

Representative of freedom, peace, being uplifted, transition, communication and the Heavens. With the head positioned at the highest point it brings a sense of direction and encourages viewers to look upward. This manu is inspired by Aoteroa's very own Huia bird, which was one of our most sacred of birds, grounding and connecting us to this whenua (land) of Manawatū.






## OUR MISSION | *ō mātou mīhana*

“Working Together To Achieve Great Lives”

He whiwhinga oranga tangata inā te mahi tahi

## OUR VALUES | *ō mātou whanonga pono*

1. Build open RELATIONSHIPS based on honesty and respect
  2. COMMUNICATE with an open mind and heart
  3. Recognise and promote the MANA and strengths of each individual
  4. Take OPPORTUNITIES to learn and grow together
  5. BELIEVE that together we will make a difference
  6. Make FUN a goal
- 



## Kamo a Manu (Eye of Bird)

The MASH Trust koru has been used for the Huia's eyes, cleverly incorporating our logo into this design and heading all that is encompassed below in the body of our Huia Bird.



# BOARD OF TRUSTEES

## Ngā kaitiaki o te Poari



CHAIRPERSON

**Heather Allan**

QSM JP(Retired) RN RMN  
Appointed in 1991

Heather has extensive experience in Governance. She has held senior roles in Legal Services, Social Services, Local Government and the Health and Disability Sector at Local, Regional and National level. She is currently the Patron of the Community Law Centre and a former member of the New Zealand Institute of Directors. Her roles within MASH have included being a member of the Finance, Audit & Risk Management Committee, Quality Governance Committee, CEO Employment Committee (Chairperson) and the Innovation Award Committee (Chairperson). Heather is a Palmerston North Civic Awardee.



DEPUTY CHAIRPERSON

**John Fowke**

JP LLB BCA  
Appointed: 2014

John Fowke joined the MASH Trust Board in December 2014. John worked as a corporate lawyer and tax consultant prior to joining Toyota New Zealand in 1986 where he held various roles covering dealers, information services, legal, marketing and finance as well as motor racing. He is now a consultant for legal services and an ambassador for the Toyota Racing Series and a trustee of the Kiwi Driver Fund. He has been a trustee of the Te Manawa Trust Board since 2005 and of the Manawatu Community Law Centre since 2014 and now chairs these organisations. In 2016 John joined the board of the Central Economic Development Agency and was appointed the external member of the Manawatu District Council Audit and Risk committee and fulfils a number of other governance roles.



TREASURER

**Sheena Mason**

BBS, FCA  
Appointed: 2009

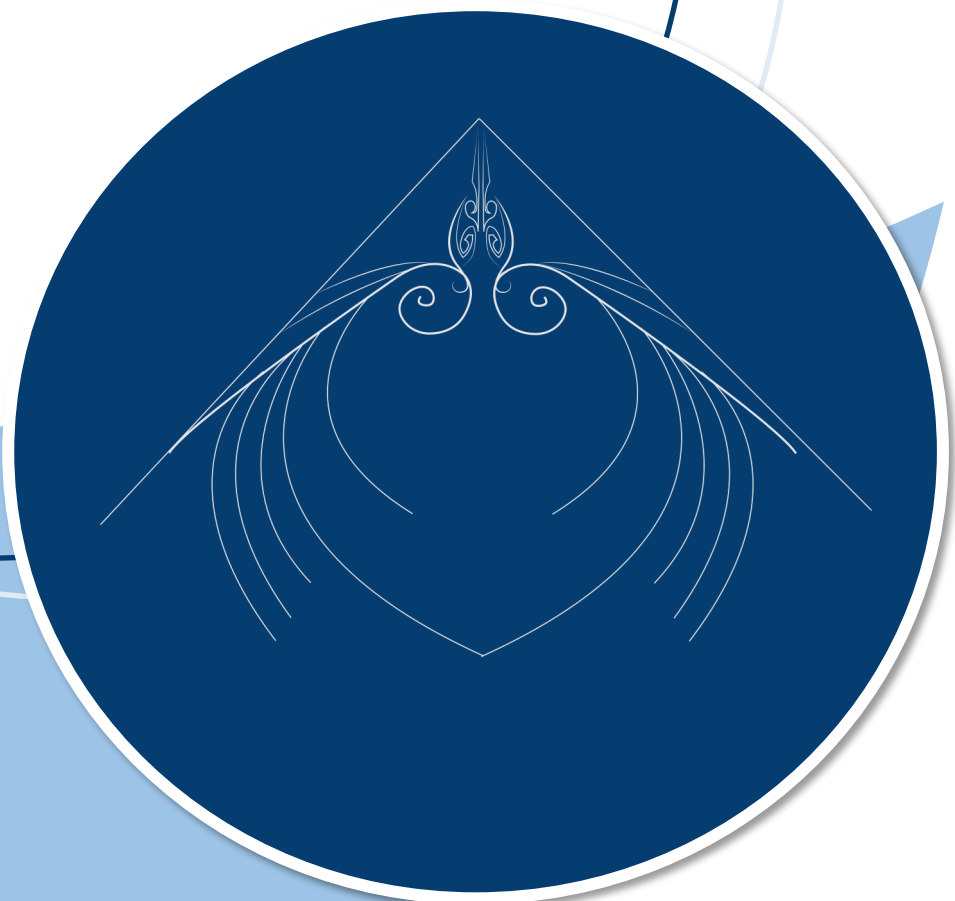
Sheena was an Associate with BDO Central (NI) and was the firm's Audit Manager from 1986 until 2014. After moving from the audit sector Sheena became more involved in the farming, construction, manufacturing and retailing industries. Sheena retired from BDO Central (NI) in December 2019 but still offers advice under contract. She has been a member of the Chartered Accountants of Australia and New Zealand (formally the New Zealand Institute of Chartered Accountants) since 1986 and was the Manawatu Branch Secretary from 1999 to 2012. Sheena's other roles include being the Chairperson of the Finance Committee of the Cathedral of the Holy Spirit. Sheena is the Chairperson of the MASH Finance, Audit and Risk Management Committee and a member of the Property Sub-Committee and CEO Assessment Committee. She is also a Trustee of Whaioro Trust and is the Chair of Whaioro Trust Finance, Audit and Risk Management Committee.





## Parihau (Wings)

The inner wings are bent inward towards the entrance to welcome visitors. The lines represent the many pathways people from all walks of life may take in their journey towards recovery and better health. Notice how they form a heart shape which accentuates the work we do and reinforces the supportive and protective role that MASH has to those we support.





# BOARD OF TRUSTEES

## Ngā kaitiaki o te Poari



### Julie Nitschke

RN MA (applied)  
Appointed: 2007

Julie has considerable experience in the New Zealand health care sector in clinical leadership and Governance across a variety of settings including District Health Boards, primary health care and mental health. She is a Clinical Director for Whanganui Regional Health Network and holds various leadership roles including: leading and facilitating clinical strategic decision making, Clinical Lead for Collaborative Clinical Pathways, member WRHN Clinical Governance Group, Alliance Leadership Team.



### Peter Rea

Dip Bus Studs  
Appointed: 2003

Peter is a Certified Financial Planner<sup>CM</sup> with over 30 years' experience of providing Financial Planning, Investment and Retirement Advice. He started work in 1970 with the Commercial Bank of Australia, which later became Westpac Bank. In 1990 he began his career in Financial Planning, with a shift to Palmerston North. He is a Foundation Member of Financial Advice New Zealand and has been active at both local and national levels in this and the preceding professional bodies for 30 years also. Peter is a current member and past Chair of the MASH Finance, Audit and Risk Management Committee and is Chairperson for the MASH Property Sub-Committee.



### David Ayling

BHB MBChB DipObst  
DipChHealth PGCertPHC  
FRNZCGP  
Appointed: 2012

David is a Primary Health Care doctor and Clinical Director of the Youth One Stop Shop. David has held a variety of clinical governance roles across the health services including at DHB, PHO and provider level; corporate governance at DHB-PHO Alliance level; and clinical operations at DHB, PHO and provider level. His career focus has been on youth health, sexual and reproductive health, mental health, clinical governance, standards of practice and pathways of care.



### David Barrett

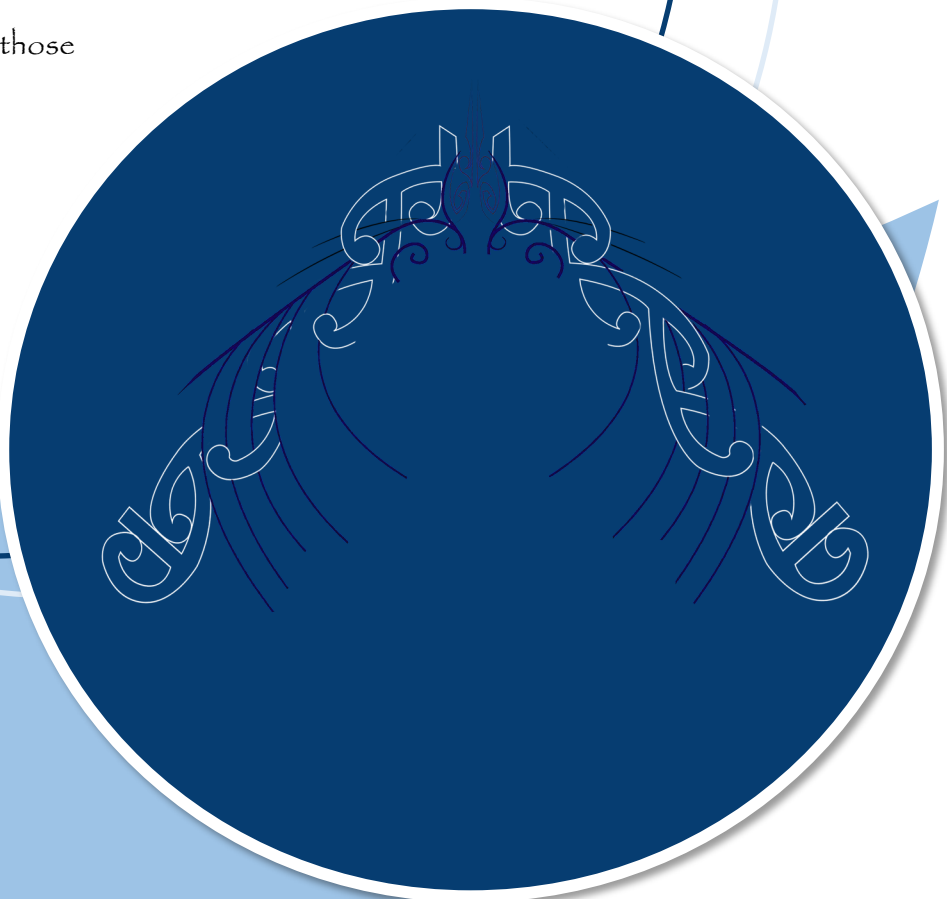
MBChB (5th yr) MBA (part)  
Appointed: 2007

David was appointed to the MASH Trust Board as the consumer representative in 2007. He acts in an advisory role to the Trust Board for people with disabilities. David holds a Certificate in Intentional Peer Support Endorsed in Mental Health and has been a Quality Auditor (Mental Health) since 2004 previously working with the DAA Group (MoH Standards). He has previous involvement in the Like Minds Like Mine Project (6 years). David is a member of the International Society of Neuro-semantic and Meta-coaches. His other roles include being a member of the MASH Quality Governance Committee, the Innovation Award Committee and the Property Sub-Committee. David is also a member of the Whaioro Trust Board and past member of the LUCK Venue Incorporated Board.



## Kakapa Manawa (Heartbeat)

Rangitāne gifted MASH Trust the Tohu (distinguishing feature, symbol) that resides within their Marae, Te Rangimārie. This beautiful Tohu pattern depicts one's heartbeat. Intertwined with the feathers on either side and up into the inner wings of our Huia bird it acts as a life force that keeps it afloat, the supportive wind beneath its wings. A symbolic representation of the relationship between MASH and Rangitāne as well as MASH Trusts heart to positively impact our community and those that seek our support.



# BOARD OF TRUSTEES

## Ngā kaitiaki o te Poari



### Trieste Te Awe Awe

JP JJP  
Appointed in 2018

Trieste is the newest member of the MASH Board. She is a member of the Central Districts Justice of the Peace Association Council and a Board member of the Community Law Centre Association. She brings with her expertise in Judicial Justice. She also shares a role as Kaumātua Kuia with her husband Wiremu for Rangitāne Iwi.



KAUMĀTUA

### Wiremu Te Awe Awe

Rangitāne Leader Wiremu Te Awe Awe was appointed as Kaumātua for MASH Board in 2018. He is a Councillor for Horizons, being the first Māori to be elected on The Board. He has vast experience sitting on executive Boards such as Internal Affairs 'Te Ātamira' Chairperson for Te Rangimārie Marae, Treaty Advisor Mana Whenua o Rangitāne, Kaumātua & Rangitāne history advisor to Schools in the Manawatū and Police and Prison Kaumātua.





## Ngā Huru (Feathers)

The feathers spread out on either side act like a covering. Acknowledging this building and our service as a safe place and space to come. A place where a person's confidence, safety and well-being is held in the highest regard. The style of the feathers are realistic, this change in style allows for the inclusion of all cultures.





# Chairperson's Report te rīpoata a te Tiamana

*"The Board continues to be impressed  
by the calibre and loyalty of staff."*

It is my pleasure to present my report for the 2019 / 20 financial year. It has been a very eventful, productive, challenging and rewarding year!

With sound governance and management, the financial outcome for the year ended 30 June 2020 has resulted in substantial improvement. The cash position of the Trust has been improved by the sale of two houses and by turning around the 2019 year operating loss into a solid surplus for the 2020 year. The latter is partly as a result of new services, re-negotiating with funders regarding contractual arrangements and moving premises.

Aligned with this, the Board has adopted a Strategic Plan that forecasts the direction of the organisation for the next five years.

In December 2019 MASH Head Office moved to premises in Cuba Street, Palmerston North. This move enabled Community Services, Mental Health and Addiction Services, IT and Administration all to be housed in one building. Prior to occupation the building was blessed by Rangitāne, who later in the year gifted the name Mānawa Ora to the new building. Also gifted to the Trust from Te Rangimārie was the Kōwhaiwhai (Koru pattern), a wonderful treasure which will be displayed at the entrance and within the building. The Board look forward to the official opening of the building in November.

Late 2019 saw the emergence of Coronavirus in China with it expanding around the world as COVID-19 early in 2020. By March, New Zealand was in Alert Level 4 lockdown. MASH immediately activated its pandemic plan, emergency management meetings were held daily and the Board established a COVID-19 Action Group which met regularly to support and advise management. Day services were closed, and some staff were redeployed while others adhered to Government guidelines. This move resulted in changes that included some of our people moving back to their family homes for the duration of the lockdown.

During this time staff in the houses were outstanding in the innovative way they cared for our people. No adverse incidents occurred.

An exciting move was the development of a Facebook page to enable the houses to remain in contact and share their innovative ideas. It became an avenue for fun, laughter and creativity.

It was during the level 4 lockdown period that MASH was to celebrate its 30th birthday but the celebrations were cancelled. However, all services celebrated the day with birthday cakes.

With the easing of restrictions, the Enabling Good Lives programme was reactivated with a hub being established at Matipo Street to enable the delivery of community activities. This fledgling service is proving to be rewarding for those people participating. The year has also seen the development of a new service in partnership with Oranga Tamariki, with MASH caring for young people who have high and complex needs. In its early stages this service is proving to be beneficial.

I would like to thank the CEO, Dave Robinson and the Executive Leadership Team for their sound management of the organisation over the last twelve months. Their guidance has been outstanding during an extremely challenging time. The Board continues to be impressed by the caliber and loyalty of staff.

I would also like to thank the Board for their continued support and for stepping up to take responsibility during a pandemic.

Finally, the Board wished to thank all stakeholders during what has been an eventful year.

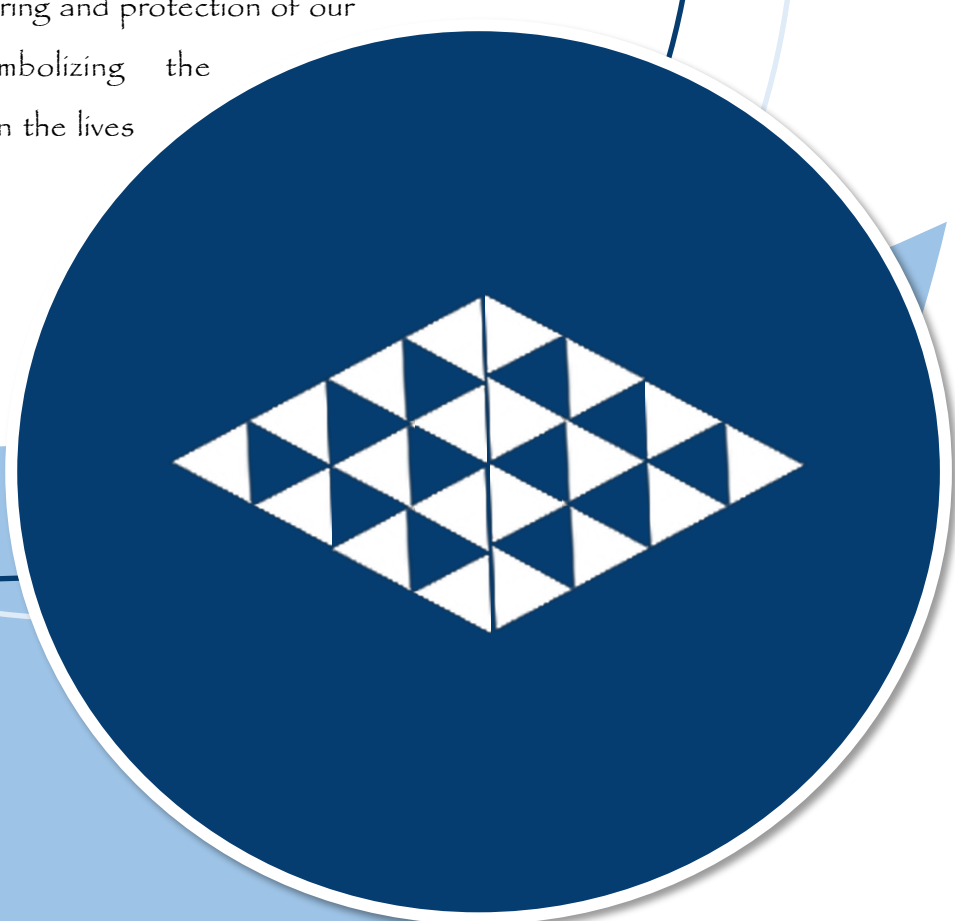
To all involved with MASH on behalf of the Board,  
take care, be kind and stay safe.

C H Allan  
CHAIRPERSON  
QSM JP



## Waharua (Diamond Shapes)

The small diamond shapes is the tukutuku symbol for commitment and courage ; it also doubles as representing the people we support. An acknowledgment of the courage it takes to seek support and choose to commit to themselves and their unique journey to recovery. The placement of these diamonds are placed under the covering and protection of our Huiā's body and heart symbolizing the nurturing role MASH Trust has in the lives of those we support.







# Chief Executive's Report te rīpoata a te Manahautū

*"You all made a huge difference in what was  
(and is) an extraordinary time."*

2019 / 20 has been quite extraordinary for us all. For MASH, alongside all other notable events, the past year has seen the Trust recognise our 30th Anniversary. Acknowledging this milestone is to reflect on the foresight of those that originally founded the Trust; the commitment of employees and leaders – past and present - in making the Trust what it is today; and the courage of those that we support and their whānau in allowing us to work together to achieve great lives. I am very conscious that it is the contribution that people have made to MASH over the last 30 years that enables us to do the work that we do today; and with us we hold the responsibility as kaitiaki to ensure that MASH is able to support people, whānau and communities into the future.

Alongside our 30th Anniversary 2019 / 20 will be notable for many other reasons. Over the course of the year our Mental Health and Addictions, Community Services and Disability Support teams have all worked with a number of partner organisations to develop a range of new services. These have been developed to meet the specific requirements of individuals and their whānau, and in many instances, our teams have worked alongside other community and government organisations and taken a multi-disciplinary approach in making sure that these were delivered. It is this genuine focus on supporting people to achieve the best outcomes possible that I am really proud of, and I am grateful for the support of funding agencies, other community and government organisations, and family and whānau for working with us to make it happen.

We can not think about the year that has been without recognising the effects of COVID-19 on all of our lives. Across all of our services our team played a critical part in ensuring the safety and wellbeing of people was preserved. While our Living Plus Day Services were closed throughout the lockdown period our staff were redeployed to provide services in the homes that we support. Our Community Services team worked hard to ensure that people remained connected and safe even under lockdown restrictions and had what they needed to remain well.

More than 3,000 meals were prepared and packaged at the LUCK Venue and delivered to whānau around Palmerston North. Our Addictions team adjusted the delivery of programmes so people remained connected and supported, and in our Shared Services teams processes and systems had to be developed and adjusted continually to make sure that resources (funding, PPE etc) were available to do what was needed. I am grateful for the commitment, flexibility and dedication of all our team during this time. You all made a huge difference in what was (and is) an extraordinary time.

Key to doing what we do on an ongoing basis is ensuring that sustainable funding is in place to do it. After a funding deficit last year I am pleased to report that we have returned a moderate surplus for 2020. This has required some changes across the organisation, and will allow us to reinvest back into the foundations of the Trust so we can sustain and improve what we do in the future.

Finally, I would like to acknowledge the support and commitment of the MASH Board and all the stakeholders, family, whānau and individuals who have worked alongside us to achieve some great outcomes.

Ngā mihi,

David Robinson  
CHIEF EXECUTIVE

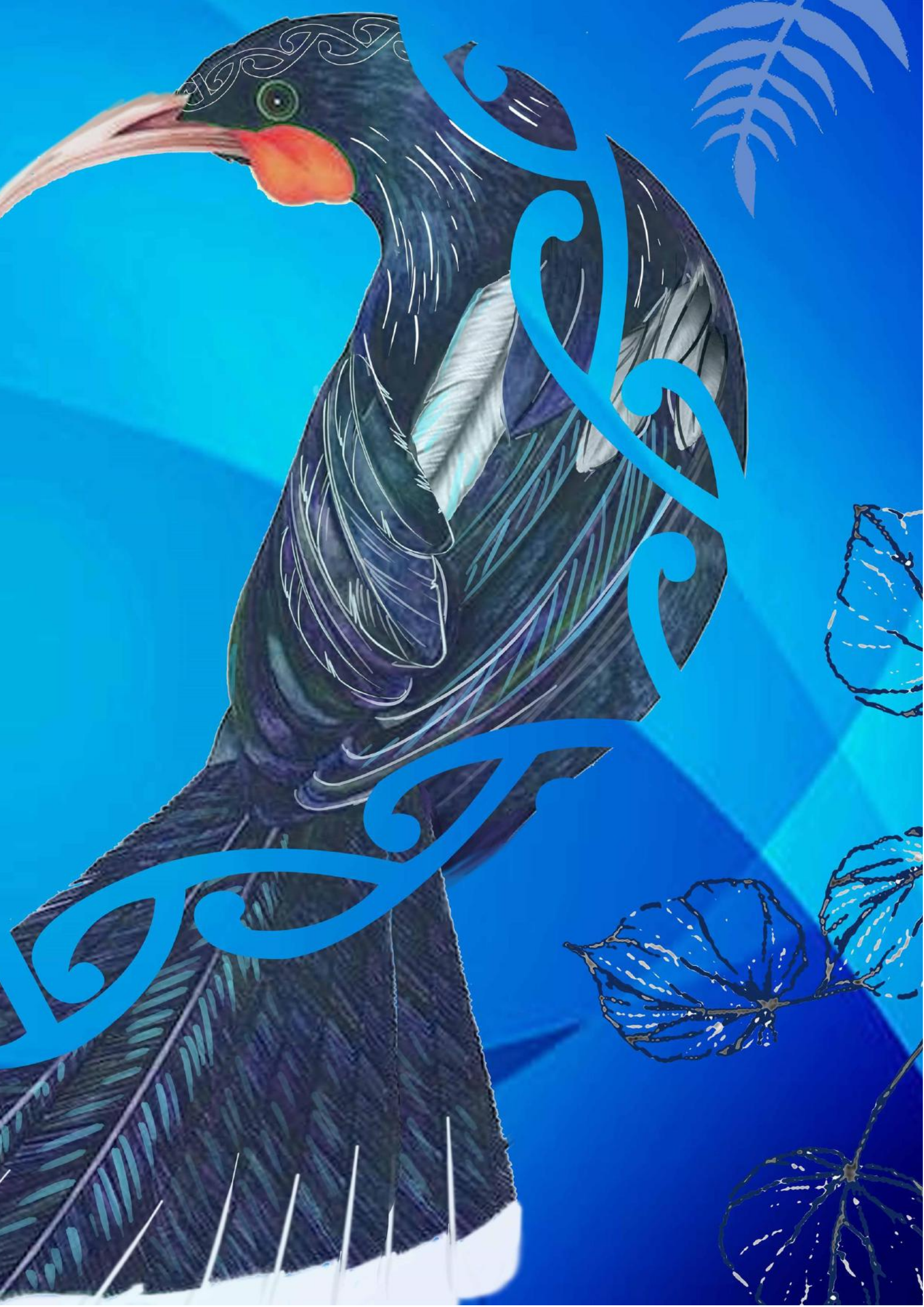




The Huia were monogamous pairs, so it seemed only fitting that our second mural would feature the partnering Huia here in this art piece. A tribute to all the other businesses and organizations who partner with MASH and contribute to the lives of those that we support.

The various plants featured in this piece are native healing plants used for Rongoā, Traditional Māori medicine. Reflecting the healing environment and practices we collectively create when equipping our people with the right knowledge and tools of empowerment.







# Community Services Team

## *Titiro whakamuri, kōkiri whakamua*

*Always look back, reflect, and connect with the learnings of our past*

As we reflect back over the past 30 years, we are instantly connected to the mauri and aroha that flows through all that we do. As a team our haerenga started with the deinstitutionalisation of Lake Alice, a time of change, healing, and possibilities.

As we journey forward, we remember the interconnectedness of all things, we acknowledge the many aspects of what we do as a team and the privilege of being connected with people, whānau and our communities.

The community is where it happens for us, whakapapa, whānau, whenua, and the abundance of natural resources all giving kaha to our kaupapa. Our service model Te Haerenga acknowledges the journey that we are all on, at times we may experience challenges and need support as we navigate to a space of mauri ora / whānau ora. What this looks like is unique and different for every person / whānau.

## **Ma te huruhuru ka rere te manu**

*adorn the bird with feathers so it can fly*

A whakataukī that informs our why, for people and whānau to flourish they at times may need awhi and resources to support their haerenga.

*We mihi to all who have been part of our journey, ko au ko koe, ko koe ko au.*

## **“Hāpaitia te ara tika pūmau ai te rangatiratanga mō ngā uri whakatipu”.**

*Foster the pathway of knowledge to strength, independence, and growth for future generations.*

# Living Plus

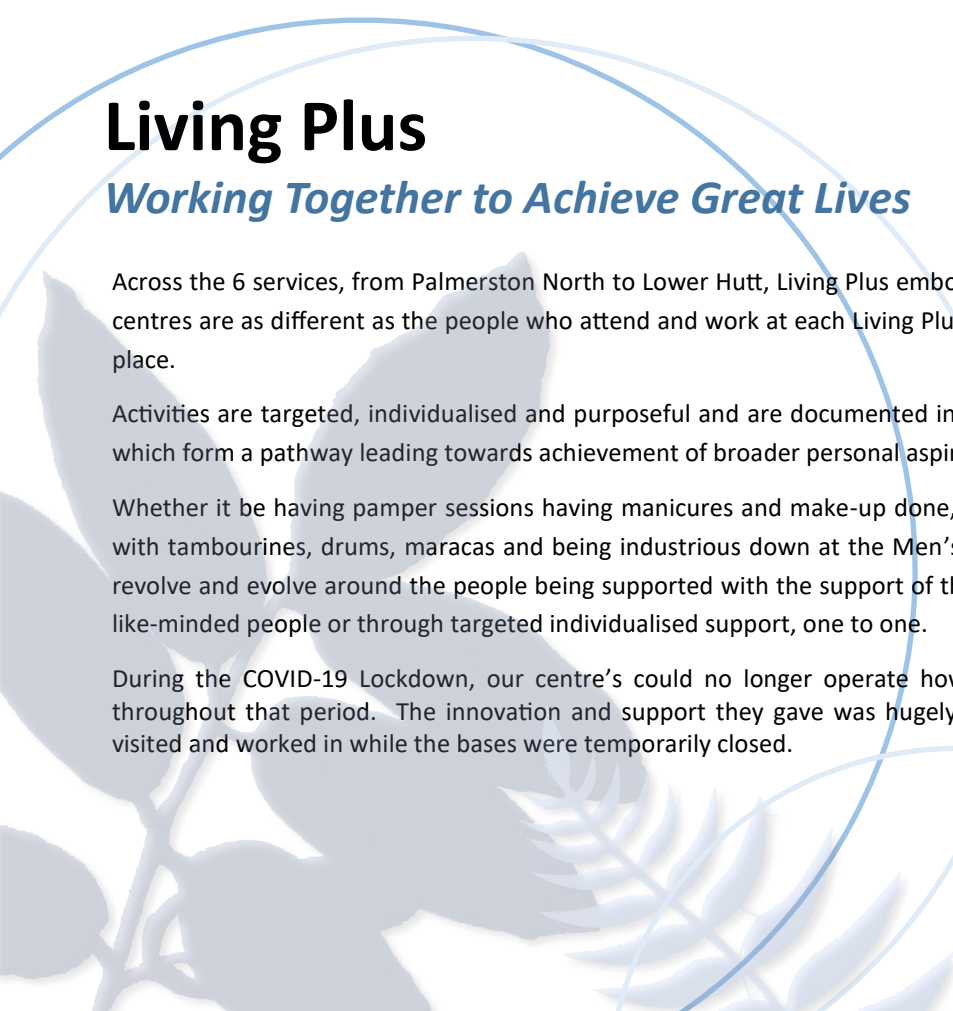
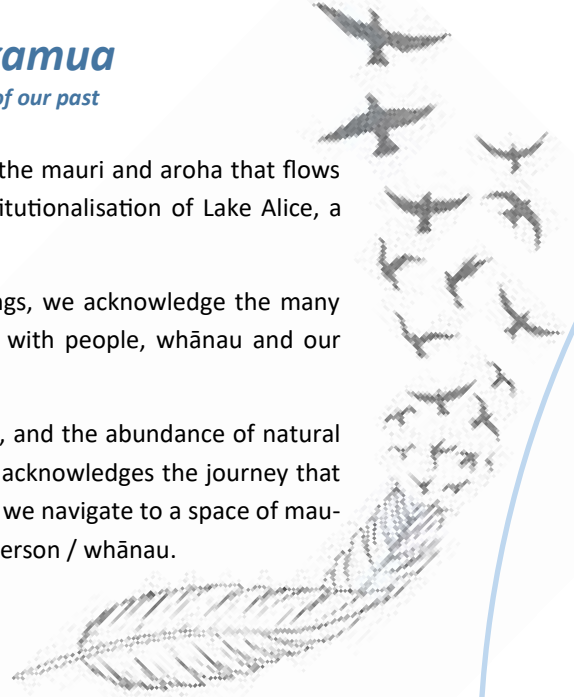
## ***Working Together to Achieve Great Lives***

Across the 6 services, from Palmerston North to Lower Hutt, Living Plus embodies the mission statement of MASH Trust. The centres are as different as the people who attend and work at each Living Plus, as are the activities and experiences that take place.

Activities are targeted, individualised and purposeful and are documented in each person's vocational plan short term goals which form a pathway leading towards achievement of broader personal aspirations.

Whether it be having pamper sessions having manicures and make-up done, enjoying a stroll on the beach to making music with tambourines, drums, maracas and being industrious down at the Men's shed in Paraparaumu, the days are varied and revolve and evolve around the people being supported with the support of the Living Plus teams. This can be in groups with like-minded people or through targeted individualised support, one to one.

During the COVID-19 Lockdown, our centre's could no longer operate however the Living Plus Teams still gave support throughout that period. The innovation and support they gave was hugely appreciated by the people in the homes they visited and worked in while the bases were temporarily closed.



The background image shows an art gallery. On the left wall, a series of small, colorful masks are displayed. On the right, a large, cylindrical sculpture is made of many small, overlapping photographs, with a red ribbon-like element. A sign on the wall reads "he tangata noa he hāreko oranga".

# Mental Health and Addictions

Firstly, I would like to thank and acknowledge the hard work of the entire Mental Health and Addiction service team. It has been an exceptionally busy year with business as usual and COVID-19 aspects on top of that.

We have managed to establish three new ACC services, Dannevirke youth service and most recently establishing a forensic bed in Wellington. We have also successfully been part of the access and choice RFP in Hawkes Bay which is going through its establishment phase now.

The AOD services continue to be under resource strain with ongoing referral demand and waitlist requirements. While the pressure continues to be on the AOD teams around demand we continue to have significant success in outcomes, improved Alcohol and Drug Outcome Measure scores and community transition to healthier lifestyles for many people we support. A highlight for the year was participation in "Everyday People" art exhibition.

Within the residential services we continue to support significant community engagement and had a good response from our people that we support to allow us to manage the COVID-19 restrictions as we have lived with them this year. We have had some people transition to more independent living. It is with sadness and compassion that we have farewelled three of our long standing people that have passed away.

The NGO Project Role has been busy within the sector with workforce development and planning the River Inspires Symposium which will have all tickets sold well before the event date in October. We continue to enjoy strong relationships with our NGO partners, secondary services and funders.

Again, thank you very much to our fabulous staff who continue to support our people everyday.



## Disability Services

Tena koutou Katoa Happy 30<sup>th</sup> Birthday MASH Trust. What a great achievement that we have reached this milestone.

In the disability service we have been supporting people since 2003 so our journey has been over the last 17 years. We were asked to highlight some special memories but there has been so many we cannot just pick a few to share as every thing our people have achieved or succeeded in has impacted on everyone's life journey in one way or another whether it was big or small. The people we support have grown with so many life experiences and achieved the greatest gift of independence and choice. Some simple things we all take for granted have been a struggle over the years for some but now this has been over come not to be just ordinary lives but great lives for all who we support. We support a very diverse group of people in services across the regions whether it be in a flatting situation, supported living, community activities or employment opportunities which has at times challenged us to adapt and change to ensure that we are meeting all the needs of all our people, thinking outside the square to focus on providing a quality service catering to individual needs which supports our mission statement Working Together To Achieve Great Lives. We would like to thank everyone who has provided us with great memories, special moments and to allow us into their lives.









# Reflections on 30 Years...

## A word from our Patron te kōrero a ngā Kaiata

*"It hasn't always been an easy road, but I am very proud of the journey we have taken."*



### Te kōrero a nga Kaiata

In 1989 I was part of a group of people who were involved in the setting up of a Trust which was constituted in 1990 and which we now know as MASH.

The first clients and homes were as a result of the closing of the Railway Hostel in Palmerston North and Lake Alice. We started with a vision that was based on building one's independence. When I first became involved with MASH, I, and all of the others involved at that time had very high expectations for the organisation. Many of us were aware of what was happening with similar services overseas and wanted to bring those services to New Zealand.

At the time MASH's attitude towards the support of people with mental illness was very different to anything that was occurring in New Zealand, as it included clients being involved in their wellbeing. This gave MASH a point of difference.

The Founding group used four concepts:

**Empowerment** – This involved people being empowered to live a normal life in the community. This was a very unusual concept at the time.

**Recovery** – People were supported with the idea of recovery even if they had a long-term illness.

**Partnership** – This was one of the main drivers for MASH, as people were always to be supported in their unwellness by staff, family and friends. This was a new development in the care of people with mental illness. Who would have thought that if you were sick you would have input into the treatment you were receiving!

**Responsiveness** – This involved not only staff but members of the community providing support and encouragement.

In 1990 MASH had a total of 5 clients and by the year 2000 this had grown to the point where the Trust was supporting 82 people in residential living, 75 people in independent living, people employed in working roles, a partnership with Whaioro trust that was in its very early development stages, and some specialist services. At the same time social activities took place through the drop-in centre known as LUCK that also provided services to the wider community.

All these services were being delivered by just 93 staff.

In early 2000 discussions took place regarding the closing of Kimberley Hospital in Levin but it was not until 2004 that people started coming from there into MASH care.

I retired as Chairperson of the Board in September 2004 and was delighted to be appointed Patron of MASH at the same time, a position which I still hold.

Over the past 16 years in my role as Patron I have continued to maintain an interest in the organisation. From my observations the Trust has become a multidisciplinary agency servicing people with disabilities and extending services from the Hawkes Bay to Wellington, with a staff now of over 500 caring for around 2500 people.

As Patron it has been my privilege and delight to host an annual BBQ at my home catering for up to 300 clients a day that many really look forward to as it is a day of fun, laughter and plenty of food.

Each year as Patron I have funded and presented the Innovation Award. This award recognises individuals or services that create something extraordinary that enhances the lives of people with disabilities.

My congratulations to the Board and staff who have been involved over the last 30 years. Together we have created an amazing organisation which has enabled many people to achieve great lives.

Happy 30th Birthday MASH.

A handwritten signature in black ink that reads "Nancy J. Kinross".

Nan Kinross  
PATRON







**REPORT OF THE INDEPENDENT AUDITOR  
ON THE SUMMARY FINANCIAL STATEMENTS**

**To the Trustees of MASH Trust**

**Unqualified Opinion**

The summary financial statements, which comprise the statement of financial position as at 30 June 2020, the statement of comprehensive revenue and expenses, statement of changes in net assets and statement of cash flows for the year then ended, and related notes, are derived from the audited financial statements of MASH Trust for the year ended 30 June 2020. In our opinion, the summary financial statements on pages 1-3 are consistent, in all material respects, with the audited financial statements, in accordance with PBE FRS 43: *Summary Financial Statements* issued by the New Zealand Accounting Standards Board.

**Summary Financial Statements**

The summary financial statements do not contain all the disclosures required by Public Benefit Entity Standards Reduced Disclosure Regime (PBE Standards RDR). Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial statements and the auditor's report thereon.

**The Audited Financial Statements and Our Report Thereon**

We expressed an unmodified (unqualified) audit opinion on the audited financial statements in our report dated 2 October 2020.

**Trust Board's Responsibility for the Summary Financial Statements**

The Board are responsible on behalf of the entity for the preparation of the summary financial statements in accordance with PBE FRS-43: *Summary Financial Statements*.

**Auditor's Responsibility**

Our responsibility is to express an opinion on whether the summary financial statements are consistent, in all material respects, with the audited financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (New Zealand) (ISA (NZ)) 810 (Revised), Engagements to Report on Summary Financial Statements.

Other than in our capacity as auditor we have no relationship with, or interests in, MASH Trust.

*CKS Audit*


**CKS Audit**

2 October 2020

## Summary Financial Statements

Statement of Comprehensive Revenue and Expense for the year ended 30 June 2020	2020 \$ '000	2019 \$ '000
Revenue from Government Contracts	28,096	25,895
Income Support	2,362	2,303
Other Revenue	3,622	1,268
<b>Total Revenue</b>	<b>34,080</b>	<b>29,466</b>
Employee related costs	25,054	22,816
Other operating costs	6,884	6,727
Finance Costs	113	163
<b>Total Expenditure</b>	<b>32,051</b>	<b>29,706</b>
<b>Net Surplus/(Deficit) for the year</b>	<b>2,029</b>	<b>(240)</b>
<b>Total comprehensive revenue and expense for the year</b>	<b>2,029</b>	<b>(240)</b>

Statement of Financial Position as at 30 June 2020	2020 \$ '000	2019 \$ '000
<b>Total equity</b>	<b>6,198</b>	<b>4,337</b>
<b>Represented by:</b>		
Cash and cash equivalents	4,762	2,866
Receivables from exchange transactions	2,472	2,790
Assets held for sale	-	2,063
<b>Current assets</b>	<b>7,234</b>	<b>7,719</b>
Payables from exchange transactions	1,055	1,357
Income received in advance	48	326
Loans and borrowings	362	1,051
Employee entitlements	3,602	3,051
<b>Current liabilities</b>	<b>5,067</b>	<b>5,785</b>
<b>Working capital</b>	<b>2,167</b>	<b>1,934</b>
Property, plant and equipment	5,100	3,785
Intangibles and goodwill	510	531
<b>Non-current assets</b>	<b>5,610</b>	<b>4,316</b>
Loans and borrowings	1,398	1,743
Employee entitlements	181	171
<b>Non-current liabilities</b>	<b>1,579</b>	<b>1,914</b>
<b>Net assets</b>	<b>6,198</b>	<b>4,337</b>



<b>Statement of Changes in Net Assets/Equity for the year ended 30 June 2020</b>	<b>2020 \$ '000</b>	<b>2019 \$ '000</b>
Opening Equity	4,337	4,578
Movement in reserves	(168)	-
Total comprehensive revenue/(expense) for the year	2,029	(240)
<b>Closing Equity</b>	<b>6,198</b>	<b>4,338</b>

<b>Statement of Cash Flows for the year ended 30 June 2020</b>	<b>2020 \$ '000</b>	<b>2019 \$ '000</b>
Net cash flows from operating activities	2,779	856
Net Cash from Investing Activities	151	(608)
Net Cash Flow from Financing Activities	(1,034)	130
<b>Net Increase / (Decrease) in Cash Held</b>	<b>1,896</b>	<b>378</b>
Cash and cash equivalents at beginning of year	2,866	2,488
<b>Cash and cash equivalents at end of year</b>	<b>4,762</b>	<b>2,866</b>

The Board of Trustees of MASH Trust authorised these summary financial statements for issue.



J Fowke  
Deputy Chairperson of Trust

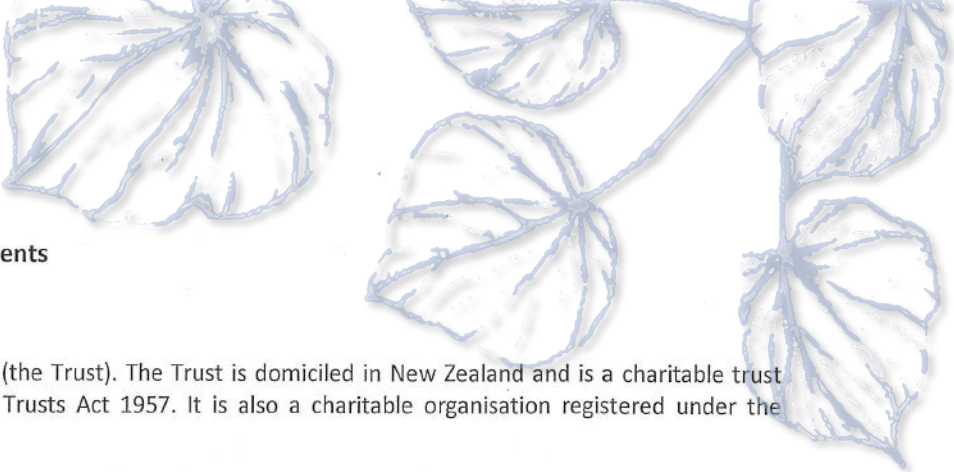


S Mason  
Trustee

30 September 2020







**Notes to the Summary Financial Statements  
For the Year Ended 30<sup>th</sup> June 2020**

1. The reporting entity is MASH Trust (the Trust). The Trust is domiciled in New Zealand and is a charitable trust incorporated under the Charitable Trusts Act 1957. It is also a charitable organisation registered under the Charities Act 2005.
2. The full financial statements on which this summary is based, have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand (NZ GAAP). They comply with Public Benefit Entity International Public Sector Accounting Standards (PBE IPSAS) and other applicable Financial Reporting Standards as appropriate that have been authorised for use by the External Reporting Board for Not-For-Profit entities. For the purposes of complying with NZ GAAP, the Trust is a public benefit not-for-profit entity and is eligible to apply Tier 2 Not-For-Profit PBE IPSAS on the basis that it is not defined as large.
3. The Board of Trustees has elected to report in accordance with Tier 2 Not-For-Profit PBE Accounting Standards and in doing so has taken advantage of all applicable Reduced Disclosure Regime (RDR) disclosure concessions. This decision results in the Trust not preparing a Statement of Service Performance for both reporting periods.
4. The summary financial statements have been extracted from the full financial statements and are presented in New Zealand dollars. The financial statements of MASH Trust including Statement of Comprehensive Revenue and Expense, Statement of Financial Position, Statement of changes in Net Assets/Equity and Cash Flow Statement cannot provide a full understanding due to their summary nature. The understanding can be obtained only by reference to the annual financial statements of the Trust.
5. A copy of the financial statements may be obtained on request from the Trust's office at MASH Trust, 180 Cuba Street, Palmerston North. Phone number (06) 355 7200.
6. During the year, MASH Trust Trustee, D Ayling, was a member of the MidCentral Health Clinical Board, part of MidCentral District Health Board.
7. There are no contingent liabilities as at 30 June 2020 (2019: nil).
8. The annual full financial statements of MASH Trust have been audited by CKS Audit who have issued an unmodified audit opinion in respect to the financial statements on 30 September 2020. CKS Audit have audited these summary financial statements and found them to be consistent with the annual financial statements.
9. The Trustees authorised the publication of these summary Financial Statements on 30 September 2020.
10. These summary financial statements are in compliance with PBE FRS-43: Summary Financial Statements.



# Executive Leadership Team

rōpū kaiārahi whakahaere



**David Robinson**

Chief Executive Officer



**Sharon Saxton**

Chief Operating Officer



**Toni Magi**

Chief People Officer



**Fiona Parrant**

General Manager  
Disability Services



**David Bradley**

General Manager Community,  
Mental Health and Addiction





# ORGANISATION DIRECTORY | papatohu

## **Patron**

Professor Emeritus Nan J. Kinross

## **Chairperson**

Heather Allan

## **Deputy Chairperson**

John Fowke

## **Treasurer**

Sheena Mason

## **Trustees**

David Ayling

David Barrett

Julie Nitschke

Peter Rea

Trieste Te Awe Awe

## **Kaumatua**

Wiremu Te Awe Awe

## **Chief Executive**

David Robinson

## **Board Secretary**

Penny Odell

## **Auditors**

CKS Audit, Palmerston North

## **Bankers**

ANZ Banking Group (New Zealand) Limited, Palmerston North

## **Lawyers**

Fitzherbert Rowe Lawyers, Palmerston North

## **Address for Communications**

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Phone: (06) 355 7200

Fax: (06) 355 7201

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**REGISTERED OFFICE**

180 Cuba Street  
PO Box 157  
Palmerston North

**MASH**  
TRUST

